



Erasmus+ Programme
Capacity Building in Higher Education

Quality Assurance for Reform and Transformation of HEIs in Uzbekistan (QUARTZ)

Call: ERASMUS-EDU-2023-CBHE-STRAND-1

Project Number: 101127171

Dissemination level: all partners

SET of TRAINING MATERIALS on “The Main Principles for an Effective Quality Assurance Policy: The Experience of UNIVAQ and VUM”

Del. 3.1

**Contributors: Farkhod Niyazov (KIUT)
Nafisa Erimmetova (UbTUIT)**

Introduction

The Training on “The Main Principles for an Effective Quality Assurance Policy: Experience of UNIVAQ and VUM” held at University of L’Aquila (Italy) from March 10-14 was designed to equip governance, academic and administrative staff of Uzbekistan universities with skills, knowledge and attitudes necessary to implement and continuously enhance a quality assurance system in their institutions. It brought together representatives from all project partners and provided an invaluable platform for knowledge exchange and strengthening international partnerships in the field of education quality assurance..

The training content is adopted in accordance with information received during the analysis on managerial, administrative, and educational gaps. Led by esteemed professors and experts from UNIVAQ and VUM, the sessions combined theoretical and hands-on sessions, equipping participants with essential strategies for ensuring quality in higher education. Uzbekistan partners have access to the training materials after the training on the project website and Google Drive which is using by partners as a tool to share all working and completed project documents.

The training materials will be used for the multiplication trainings at institutional level by trained staff in their universities involving all academic and corresponding administrative departments. Uzbek partners also plan to held an open QA workshop with involvement of Ministry of Higher Education and other external stakeholders.

The training also plays essential role for the effective implementation of the WP4 - Developing Strategic, Operative and Supporting Processes for enhancement of Quality Assurance systems at Uzbekistan universities. During the training the partners discussed and fulfilled on-hand exercises to develop the concepts and structure of quality assurance system for “new university” concept of which were also elaborated during practical sessions of the training.

Detailed insights into the training content, outcomes, and methodologies are documented in the **D3.2 Training Report**. This report provides a comprehensive overview of the program and its impact.

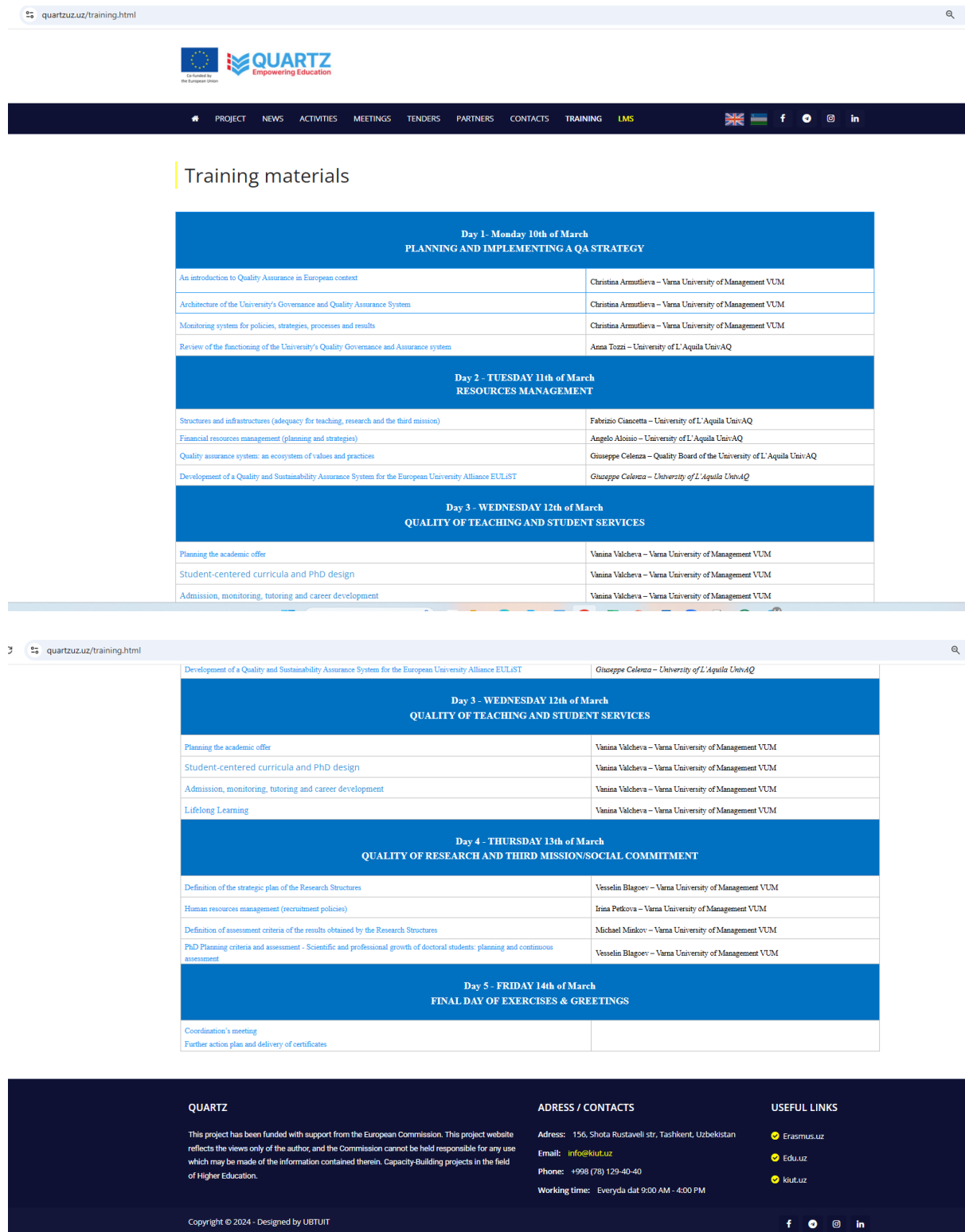
To further support dissemination and sustainability, a complete set of training materials, including resources for multiplication training, has been prepared. These materials are intended to empower trainers to conduct the internal trainings, ensuring broader reach and impact.

Training Materials

The set of training materials was developed by European partners and distributed to Uzbek partners during trainings. All training materials, templates and practical tools are available on the project website, the link to access them and screenshots of examples are given below.

Link to the materials **on the project website:** <https://quartzuz.uz/training.html>

Some screenshot from the website:



The screenshot displays the QUARTZ website's training materials section. The page features a dark blue header with the QUARTZ logo and navigation links. The main content area is titled "Training materials" and lists various training sessions organized by day and topic. Each session includes a title, a brief description, and the name of the responsible partner.

Day 1- Monday 10th of March PLANNING AND IMPLEMENTING A QA STRATEGY	
An introduction to Quality Assurance in European context	Christina Armutiieva – Varna University of Management VUM
Architecture of the University's Governance and Quality Assurance System	Christina Armutiieva – Varna University of Management VUM
Monitoring system for policies, strategies, processes and results	Christina Armutiieva – Varna University of Management VUM
Review of the functioning of the University's Quality Governance and Assurance system	Anna Tozzi – University of L'Aquila UnivAQ

Day 2 - TUESDAY 11th of March RESOURCES MANAGEMENT	
Structures and infrastructures (adequacy for teaching, research and the third mission)	Fabrizio Ciancetta – University of L'Aquila UnivAQ
Financial resources management (planning and strategies)	Angelo Aloisio – University of L'Aquila UnivAQ
Quality assurance system: an ecosystem of values and practices	Giuseppe Celezza – Quality Board of the University of L'Aquila UnivAQ
Development of a Quality and Sustainability Assurance System for the European University Alliance EULIST	Giuseppe Celezza – University of L'Aquila UnivAQ

Day 3 - WEDNESDAY 12th of March QUALITY OF TEACHING AND STUDENT SERVICES	
Planning the academic offer	Vanina Valcheva – Varna University of Management VUM
Student-centered curricula and PhD design	Vanina Valcheva – Varna University of Management VUM
Admission, monitoring, tutoring and career development	Vanina Valcheva – Varna University of Management VUM

Day 3 - WEDNESDAY 12th of March QUALITY OF TEACHING AND STUDENT SERVICES	
Development of a Quality and Sustainability Assurance System for the European University Alliance EULIST	Giuseppe Celezza – University of L'Aquila UnivAQ
Planning the academic offer	Vanina Valcheva – Varna University of Management VUM
Student-centered curricula and PhD design	Vanina Valcheva – Varna University of Management VUM
Admission, monitoring, tutoring and career development	Vanina Valcheva – Varna University of Management VUM
Lifelong Learning	Vanina Valcheva – Varna University of Management VUM

Day 4 - THURSDAY 13th of March QUALITY OF RESEARCH AND THIRD MISSION/SOCIAL COMMITMENT	
Definition of the strategic plan of the Research Structures	Vesselin Blagoev – Varna University of Management VUM
Human resources management (recruitment policies)	Irina Petkova – Varna University of Management VUM
Definition of assessment criteria of the results obtained by the Research Structures	Michael Minkov – Varna University of Management VUM
PhD Planning criteria and assessment - Scientific and professional growth of doctoral students: planning and continuous assessment	Vesselin Blagoev – Varna University of Management VUM

Day 5 - FRIDAY 14th of March FINAL DAY OF EXERCISES & GREETINGS	
Coordination's meeting	
Further action plan and delivery of certificates	

QUARTZ

This project has been funded with support from the European Commission. This project website reflects the views only of the author, and the Commission cannot be held responsible for any use which may be made of the information contained therein. Capacity-Building projects in the field of Higher Education.

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ADDRESS / CONTACTS

Address: 156, Shota Rustaveli str, Tashkent, Uzbekistan

Email: info@kiut.uz

Phone: +998 (78) 129-40-40

Working time: Everyday dat 9:00 AM - 4:00 PM

USEFUL LINKS

- [Erasmus.uz](#)
- [Edu.uz](#)
- [kiut.uz](#)

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quartzuz.uz/uploads/public_files/2025-03/quartz_day_1_planning_and_implementing_a_quality_assurance_strategy.pdf

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Quality Assurance for Reform and Transformation of HEIs in Uzbekistan - QUARTZ
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**Introduction to Quality Assurance in European Context.
Planning and Implementation of an Institutional Quality
Assurance Strategy**

Christina Armutlieva
Varna University of Management
QUARTZ Training (Work Package 3)
University of L'Aquila, 10 March 2025



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Outline

- QUARTZ Quality Assurance Training: key objectives and learning outcomes
- Quality assurance in Uzbekistan: QUARTZ Training premise and starting point
- Defining quality: quality, standards, assurance, culture
- Understanding the Bologna process
- European Standards and Guidelines for Quality Assurance (ESG)

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7_quality.pdf





**Quality assurance system: an
ecosystem of values and
practices**

Prof Giuseppe Celenza, member of the Quality Board UnivAQ

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Empowering Education

Training Program
10 - 14 March 2025

**In your view, which of these pens has better
quality?**



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**Financial resources management
(planning and strategies)**

PhD, Dr Angelo ALOISIO
University of L'Aquila

Training
L'Aquila (IT), 10-14 March, 2025



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**In order to achieve the aims and results foreseen in their policies,
Universities must develop the capacity to manage tangible and**

quartzuz.uz/uploads/public_files/2025-03/13_definition_of_the_strategic_plan_of_the_research_structures.pdf

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**DEFINITION OF THE STRATEGIC PLAN
OF THE RESEARCH STRUCTURES**

Prof. Vesselin Blagoev
Varna University of Management, Bulgaria

QUARTZ – Training Programme
L'Aquila, 13 March 2025



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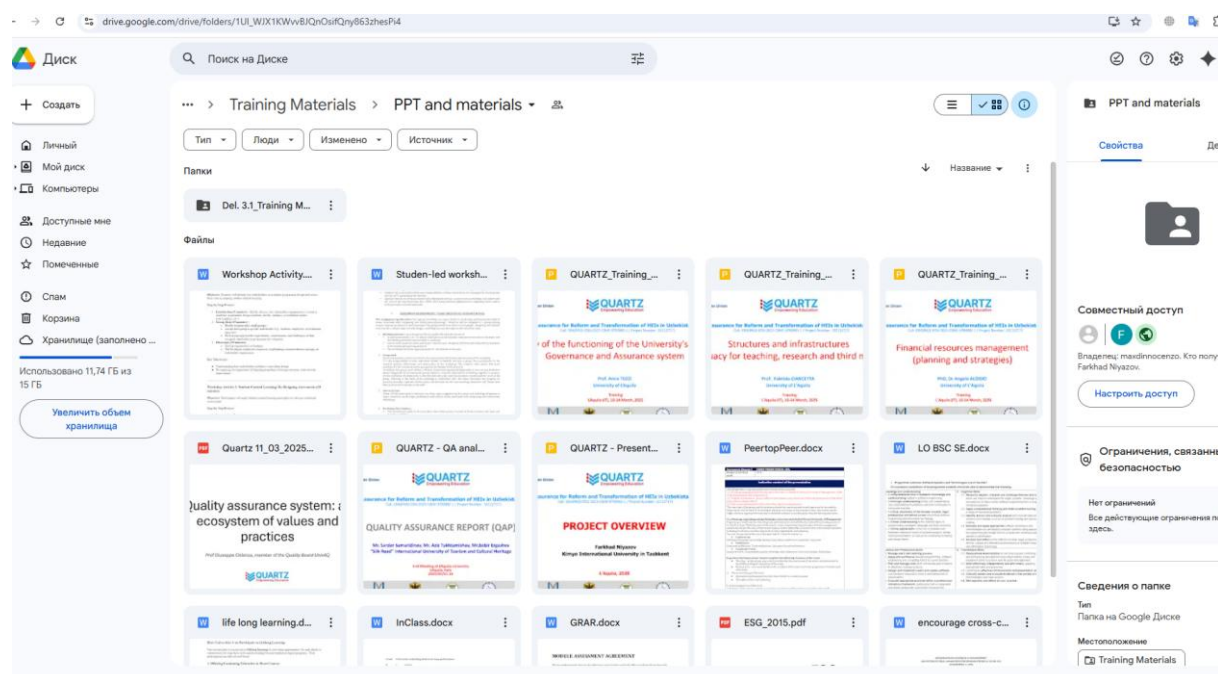
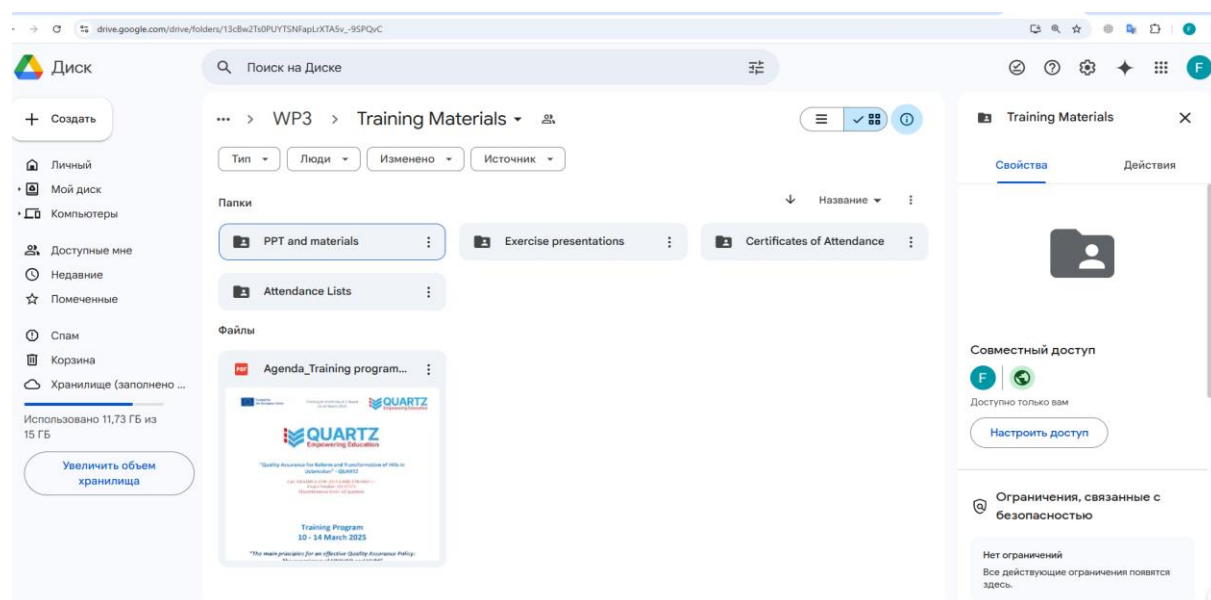
Quality of research and

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Additionally, the set of training materials could be found on **Google drive**:

https://drive.google.com/drive/folders/13cBw2Ts0PUYTSNFapLrXTA5v_-9SPQvC?usp=drive_link

Please, see below some screenshots:



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Диск

Поиск на Диске

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Тип ▾ Люди ▾ Именовано ▾ Источник ▾

Файлы

Название ▾

Использовано 11,73 ГБ из 15 ГБ

Увеличить объем хранилища

QUARTZ Day 1_Christina
 Armutiueva_Planning and Implementing a Quality Assurance Strategy

Свойства Действия

Совместный доступ

Владелица: christina.armutiueva. Кто получил доступ: Galbad Neuzov и madiinseco.

Настроить доступ

Ограничения, связанные с безопасностью

Нет ограничений
Все действующие ограничения появятся здесь.

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